

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Twenty-Sixth (“26th”) Annual General Meeting (“AGM”) of PBA Holdings Bhd. (“PBAHB” or the “Company”) will be held at Hotel Jen, Magazine Road, 10300 George Town, Pulau Pinang on Tuesday, 16 June 2026 at 10:00 a.m. for the following purposes: -

AGENDA

AS ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the financial year ended 31 December 2025 together with the Reports of the Directors and Auditors thereon.

(Please refer to Explanatory Note 2)

2. To approve the payment of a final dividend of 2.75 sen per ordinary share for the financial year ended 31 December 2025.

Ordinary Resolution 1

(Please refer to Explanatory Note 3)

3. To re-elect the following Directors, who are retiring in accordance with Regulation 121 of the Constitution of the Company and being eligible, have offered themselves for re-election: -

- i. YAB Tuan Chow Kon Yeow;
- ii. YB Dato’ Dr. Mohamad bin Abdul Hamid; and

Ordinary Resolution 2
Ordinary Resolution 3

YBhg. Dato’ Agatha Foo Tet Sin, who retires in accordance with Regulation 121 of the Constitution of the Company, will not seek re-election and will retire at the conclusion of this 26th AGM.

(Please refer to Explanatory Note 4)

4. To re-elect the following Directors who are retiring in accordance with Regulation 119 of the Constitution of the Company and being eligible, have offered themselves for re-election: -

- i. YB Dato’ Haji Zairi bin Haji Mat Ali
- ii. YM Raja Azmi bin Raja Nazuddin
- iii. YBhg. Dato’ Ir. Sabri bin Abdul Mulok

Ordinary Resolution 4
Ordinary Resolution 5
Ordinary Resolution 6

(Please refer to Explanatory Note 4)

5. To approve the benefits payable to the Directors up to an amount of RM1,100,000.00 for the period from 17 June 2026 until the next AGM of the Company.

Ordinary Resolution 7

(Please refer to Explanatory Note 5)

6. To re-appoint KPMG PLT as Auditors of the Company until the conclusion of the next AGM of the Company and to authorise the Directors to fix their remuneration.

Ordinary Resolution 8

(Please refer to Explanatory Note 6)

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolutions, with or without modifications: -

7. Ordinary Resolution

Ordinary Resolution 9

- **Proposed renewal of authority for the Company to undertake a share buy-back of up to 10% of its total issued share capital (“Proposed Renewal of Share Buy-Back Authority”)**

“THAT, subject always to the Companies Act 2016 (the “Act”), the Company’s Constitution, Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) and the approvals of all relevant governmental and/or regulatory authorities (if any), the Company be and is hereby authorised to the fullest extent permitted by law to purchase such amount of ordinary shares in the Company (“PBAHB Shares”) from time to time through Bursa Securities upon such terms and conditions (“Proposed Share Buy-Back”) as the Directors may deem fit and expedient in the interest of the Company, provided that:

- i) the aggregate number of PBAHB Shares which may be purchased and/or held by the Company shall not exceed ten per centum (10%) of the total number of issued shares of the Company including the shares previously purchased and retained as treasury shares (if any);
- ii) the maximum funds to be allocated by the Company for the purpose of Proposed Share Buy-Back shall not exceed the aggregate of retained profits of the Company based on the latest audited financial statements and/or the latest unaudited financial statements (where applicable) available at the time of the purchase, upon such terms and conditions as set out in the Statement to Shareholders dated 30 April 2026;

THAT the authority conferred by this resolution shall continue to be in force until:

- (a) the conclusion of the next AGM of the Company following this AGM at which such a resolution was passed, at which time it will lapse unless by an ordinary resolution passed at that next AGM, the authority is renewed, either unconditionally or subject to conditions; or
- (b) the expiration of the period within which the next AGM after that date is required by law to be held; or
- (c) the authority is revoked or varied by ordinary resolution passed by the shareholders in a general meeting,

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

AS SPECIAL BUSINESS (CONT'D)

To consider and, if thought fit, to pass the following resolutions, with or without modifications (Cont'd): -

7. Ordinary Resolution (Cont'd)

Ordinary Resolution 9

- **Proposed renewal of authority for the Company to undertake a share buy-back of up to 10% of its total issued share capital (“Proposed Renewal of Share Buy-Back Authority”) (Cont'd)**

whichever occurs first, but shall not prejudice the completion of purchase(s) by the Company of PBAHB Shares before the aforesaid expiry date and, in any event, in accordance with the provisions of the guidelines issued by Bursa Securities and any prevailing laws, rules, regulations, orders, guidelines and requirements issued by any relevant authorities;

THAT upon completion of the purchase(s) of the PBAHB Shares by the Company, the Directors of the Company be and are hereby authorised to deal with the PBAHB Shares purchased in their absolute discretion, either to cancel PBAHB Shares so purchased or to retain PBAHB Shares so purchased as treasury shares of which may be distributed as dividends to shareholders and/or resold on Bursa Securities and/or transfer PBAHB Shares or any of PBAHB Shares as purchase consideration and/or cancel all or part of PBAHB Shares, or to retain part of PBAHB Shares so purchased as treasury shares and/or subsequently cancelled, or to retain part of PBAHB Shares so purchased as treasury shares and cancel the remainder and in any other manner as prescribed by the Act, the requirements of Bursa Securities and all other applicable laws, guidelines, rules and regulations issued by other relevant authority for the time being in force;

AND THAT the Board of Directors (“Board”) be and is hereby authorised to take all such steps as necessary or expedient to implement, finalise, complete or to give full effect to the Proposed Share Buy-Back with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments (if any) as may be required or imposed by the relevant authorities from time to time or as the Board may in their discretion deem necessary and to do all such acts and things the Directors may deem fit and expedient in the best interest of the Company.”

(Please refer to Explanatory Note 7)

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

AS SPECIAL BUSINESS (CONT'D)

8. Ordinary Resolution

Ordinary Resolution 10

- **Mandate for YBhg. Dato' Brian Tan Guan Hooi, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company**

“THAT approval be and is hereby given to YBhg. Dato' Brian Tan Guan Hooi, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years to continue to act as an Independent Non-Executive Director of the Company until the conclusion of next AGM of the Company.”

(Please refer to Explanatory Note 8)

9. To transact any other business of which due notice shall have been given.

NOTICE OF DIVIDEND ENTITLEMENT

NOTICE IS HEREBY GIVEN that a final dividend of 2.75 sen per ordinary share for the financial year ended 31 December 2025 will be payable on 24 July 2026 to the depositors who are registered in the Record of Depositors at the close of business on 2 July 2026, if approved by the shareholders at the forthcoming 26th AGM of the Company on 16 June 2026.

A depositor shall qualify for entitlement to the dividend only in respect of:

- Shares transferred into the depositor's securities account before 4:30 p.m. on 2 July 2026 in respect of ordinary transfers; and
- Shares bought on Bursa Securities on a cum entitlement basis according to the Rules of Bursa Securities.

By Order of the Board,

CHUA SIEW CHUAN (MAICSA 0777689) (SSM PC No. 201908002648)
LOW SEOW WEI (MAICSA 7053500) (SSM PC No. 202008000437)
Company Secretaries

Dated: 30 April 2026
Penang

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

EXPLANATORY NOTES TO THE NOTICE OF THE 26th AGM:

1. Appointment of Proxy and/or Authorised Representative

- (i) In respect of deposited securities, only members whose names appear on the Record of Depositors as at **5 June 2026** (General Meeting Record of Depositors) shall be eligible to attend, speak and vote at the 26th AGM of the Company or to appoint proxy or proxies to attend, speak and vote on his/her behalf.
- (ii) A member entitled to participate, speak and vote at the 26th AGM of the Company may appoint not more than two (2) proxies or the Chairman as his/her proxy to participate, speak and vote in his/her stead, by indicating the voting instruction in the Form of Proxy:
 - (a) A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy.
 - (b) Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy.
 - (c) A proxy appointed by the member shall have the same rights as the member to participate, speak, and vote at the Meeting.
- (iii) In the case of a corporate member, the instrument appointing a proxy shall be in writing and must be either under its common seal or under the hand of its officer or attorney duly authorised.
- (iv) Where a member is an authorised nominee, as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account which is credited with ordinary shares of the Company.
- (v) Where a member is an exempt authorised nominee (“EAN”) as defined under the Securities Industry (Central Depositories) Act 1991 which holds ordinary shares in the Company for multiple beneficial owners in one securities account (“omnibus account”), there is no limit to the number of proxies which the EAN may appoint in respect of each omnibus account it holds.
- (vi) Where an authorised nominee or EAN appoints more than one (1) proxy, the appointment shall be invalid unless the proportion of shareholdings to be represented by each proxy is specified in the instrument appointing the proxies.
- (vii) The instrument appointing a proxy/proxies may be made in hardcopy form or by electronic means as follows: -
 - (a) In hardcopy form

The proxy form shall be deposited at the Registered Office of the Company at Level 32, KOMTAR, Penang Road, 10000 George Town, Pulau Pinang.
 - (b) By electronic means

The proxy form may also be lodged electronically via email at infopbahb@pba.com.my.
- (viii) All instrument appointing a proxy or representative and the duly registered power of attorney or other authority (if any), must be received by the Share Registrar of the Company not less than forty-eight (48) hours before the time set for holding the 26th AGM or any adjournments thereof.
- (ix) A member is not precluded from attending the Meeting in person after lodging the instrument of proxy. If you have submitted your instrument appointing a proxy prior to the Meeting and subsequently wish to revoke your proxy appointment(s), you may deposit a written notice of termination of proxy authority in the following manners not less than forty-eight (48) hours before the time set for holding the 26th AGM or any adjournments thereof:
 - (a) In hardcopy form

The written notice shall be deposited at the Registered Office of the Company at Level 32, KOMTAR, Penang Road, 10000 George Town, Pulau Pinang.
 - (b) By electronic means

The written notice may also be lodged electronically via email at infopbahb@pba.com.my.

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

EXPLANATORY NOTES TO THE NOTICE OF THE 26th AGM (CONT'D):

1. Appointment of Proxy and/or Authorised Representative (Cont'd)

Any alteration to the instrument appointing a proxy must be initialed. The Company shall be entitled to reject an instrument of proxy that is incomplete, improperly completed, illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument of proxy.

Poll Voting

Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Securities ("Listing Requirements"), all resolutions set out in this Notice of the 26th AGM will be put to vote by way of a poll.

2. Audited Financial Statements for the financial year ended 31 December 2025

The audited financial statements are laid in accordance with Section 340(1)(a) of the Act for discussion only under Agenda item 1. They do not require shareholders' approval and, hence, will not be put to a vote.

3. Declaration of a final dividend for the financial year ended 31 December 2025

In accordance with Regulation 158 of the Company's Constitution, the Company in a general meeting may declare dividends, but no dividend shall be payable except out of profits of the Company and recommended by the Directors. The Company had on 27 February 2026 announced to Bursa Securities the recommendation of the Board in respect of a final dividend of 2.75 sen per ordinary share for the financial year ended 31 December 2025 to be paid to its shareholders, subject to approval by the shareholders at the 26th AGM of the Company.

Pursuant to Paragraph 8.26 of the Listing Requirements, the final dividend, if approved, shall be paid not later than three (3) months from the date of the shareholders' approval.

4. Re-election of Directors

Regulation 121 of the Company's Constitution states that one-third (1/3) of the Directors shall retire from the office and shall be eligible for re-election at each AGM. All Directors shall retire from the office at least once in each three (3) years but shall be eligible for re-election.

Regulation 119 of the Company's Constitution further states that any Director who is appointed either to fill a casual vacancy or as an addition to the existing Directors, shall hold office until the next AGM and shall be eligible for re-election but shall not be taken into account in determining the Directors who are to retire by rotation at that meeting.

In determining the eligibility of the Directors to stand for re-election at the 26th AGM of the Company, the Nomination and Remuneration Committee ("NRC") has considered the following:

- (i) satisfactory performance and have met the criteria of Directors' Fit and Proper Policy of the Company in terms of character, experience, integrity, competence and time in discharging their duties and responsibilities; and
- (ii) for Independent Non-Executive Directors, the level of independence demonstrated by the Independent Non-Executive Directors and their ability to act in the best interest of the Company in decision-making by providing an annual declaration of independence.

The Board (save for the retiring Directors who had abstained from deliberation and voting in respect of their own re-election) accepted the NRC's recommendation that the Directors who retire in accordance with Regulations 121 and 119 of the Company's Constitution are eligible to stand for re-election.

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

EXPLANATORY NOTES TO THE NOTICE OF THE 26th AGM (CONT'D):

5. Payment of Benefits Payable to the Directors

Section 230(1) of the Act provides, amongst others, that the fees of the Directors and any benefits payable to the Directors of a listed company and its subsidiaries shall be approved at a general meeting.

Under Ordinary Resolution 7, the benefits payable to the Directors pursuant to Section 230(1)(b) of the Act have been reviewed by the Board, which recognises that the benefits payable is in the best interest of the Company from 17 June 2026 until the next AGM of the Company. The benefits comprise allowances, benefits in kind, and the meeting allowance, which will be accorded based on actual attendance of meetings by the Directors and members of the Board Committees.

In this respect, the Board wishes to seek shareholders' approval for the benefits payable to the Directors up to an amount of RM1,100,000.00 from 17 June 2026 until the next AGM of the Company, details of which are as follows:

Description	Chairman		Deputy Chairman		Directors	
	Company RM	Subsidiaries RM	Company RM	Subsidiaries RM	Company RM	Subsidiaries RM
Monthly fixed allowances	5,000	5,000	3,000	3,000	3,000	3,000
Meeting allowance (per meeting)						
a) Chairman	500	500	500	500	500	500
b) Deputy Chairman	500	500	500	500	500	500
c) Board Members	500	500	500	500	500	500
d) Board Committee Members	500	500	500	500	500	500
e) Sub-board Committee Members	500	500	500	500	500	500
Other Claimable Benefits	Business travel and accommodation, communication, medical coverage, and other claimable benefits.					
	Gadget allowance of RM6,000 for the Board Members, to be paid once every two (2) years.					

Payment of benefits to the Directors will be made by the Company and its subsidiaries on a monthly basis and/or as and when incurred, subject to the approval of the shareholders at the 26th AGM of the Company.

6. Re-appointment of Auditors

The Audit and Risk Management Committee ("ARMC") has assessed the suitability, effectiveness, and independence of KPMG PLT based on the annual assessment and was satisfied with their independence and performance. The ARMC had recommended the re-appointment of KPMG PLT as external auditors of the Company to the Board for their recommendation to the shareholders for re-appointment at the 26th AGM of the Company until the conclusion of the next AGM.

The Board, at the recommendation of the ARMC, endorsed the re-appointment of KPMG PLT as external auditors of the Company for the financial year 2026, to be presented to the shareholders for approval.

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

EXPLANATORY NOTES TO SPECIAL BUSINESS:

7. Proposed Renewal of Share Buy-Back Authority

The proposed Ordinary Resolution 9 is to renew the authority granted by the shareholders of the Company at the Twenty-Fifth (25th) AGM of the Company held on 26 June 2025 to allow the Company to purchase its own shares up to a maximum of ten per centum (10%) of the issued shares of the Company. This authority will, unless revoked or varied by the Company in a general meeting, expire at the conclusion of the next AGM of the Company or the expiration of the period within which the next AGM is required by law to be held, whichever is earlier.

For further information, please refer to the Statement to Shareholders dated 30 April 2026, which can be downloaded at the Company's website at <https://pbahb.com.my/>.

8. Mandate for YBhg. Dato' Brian Tan Guan Hooi, who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company

Pursuant to Practice 5.3 of the Malaysian Code on Corporate Governance, the Company is required to seek shareholders' approval if it intends to retain an independent director who has served the Company for a cumulative term of more than nine (9) years.

The proposed Ordinary Resolution 10, if passed, will enable the Company to retain YBhg. Dato' Brian Tan Guan Hooi who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years at this 26th AGM, to continue to act as an Independent Non-Executive Director of the Company.

Both the NRC and the Board have, at the annual assessment, assessed the independence of YBhg. Dato' Brian Tan Guan Hooi. The NRC and the Board are satisfied with the results and recommended that the resolution be put up for shareholders' approval to retain YBhg. Dato' Brian Tan Guan Hooi as an Independent Non-Executive Director of the Company based on the following justifications:

- (i) He remains objective and independent in expressing his views and in participating in the deliberation and decision-making of the Board and Board Committees.
- (ii) His length of service on the Board does not in any way interfere with his exercise of independent judgement and ability to act in the best interests of the Company.
- (iii) His knowledge and experience in the industry will continue to contribute positively to the Board and Board Committees in an objective manner.
- (iv) He has confirmed and declared his independence in writing and has satisfied all the criteria of an Independent Director as set out in Paragraph 1.01 of the Listing Requirements.

Personal Data Privacy

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak, and vote at the forthcoming 26th AGM of the Company and/or any adjournment thereof, a member of the Company:

- (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes");
- (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes; and
- (iii) agrees that the member will indemnify the Company in respect of any penalties, claims, demands, losses, and damages as a result of the member's breach of warranty.